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# Practical Tools for Privacy Audit

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# Privacy Audit

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two words guaranteed to put fear into the hearts  
of men, women and c-level executives

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“Organisations which process personal data must take appropriate measures against unauthorised or unlawful processing and against accidental loss, destruction of or damage to personal data”

Guidance from the ICO, 27 March 2008  
and 9 February 2010

# Audit Priorities

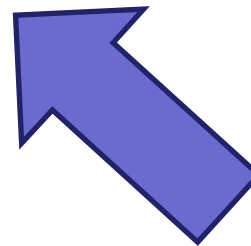
Data  
Protection and  
Compliance



Reliability and  
Availability

# Privacy Frameworks

- COBIT – Document G13
- Global Technology Audit – Managing and Auditing Privacy Risks
- ISO/IEC 29100:2011 - Security techniques: Privacy framework



a little light reading

# Types of Privacy Audit

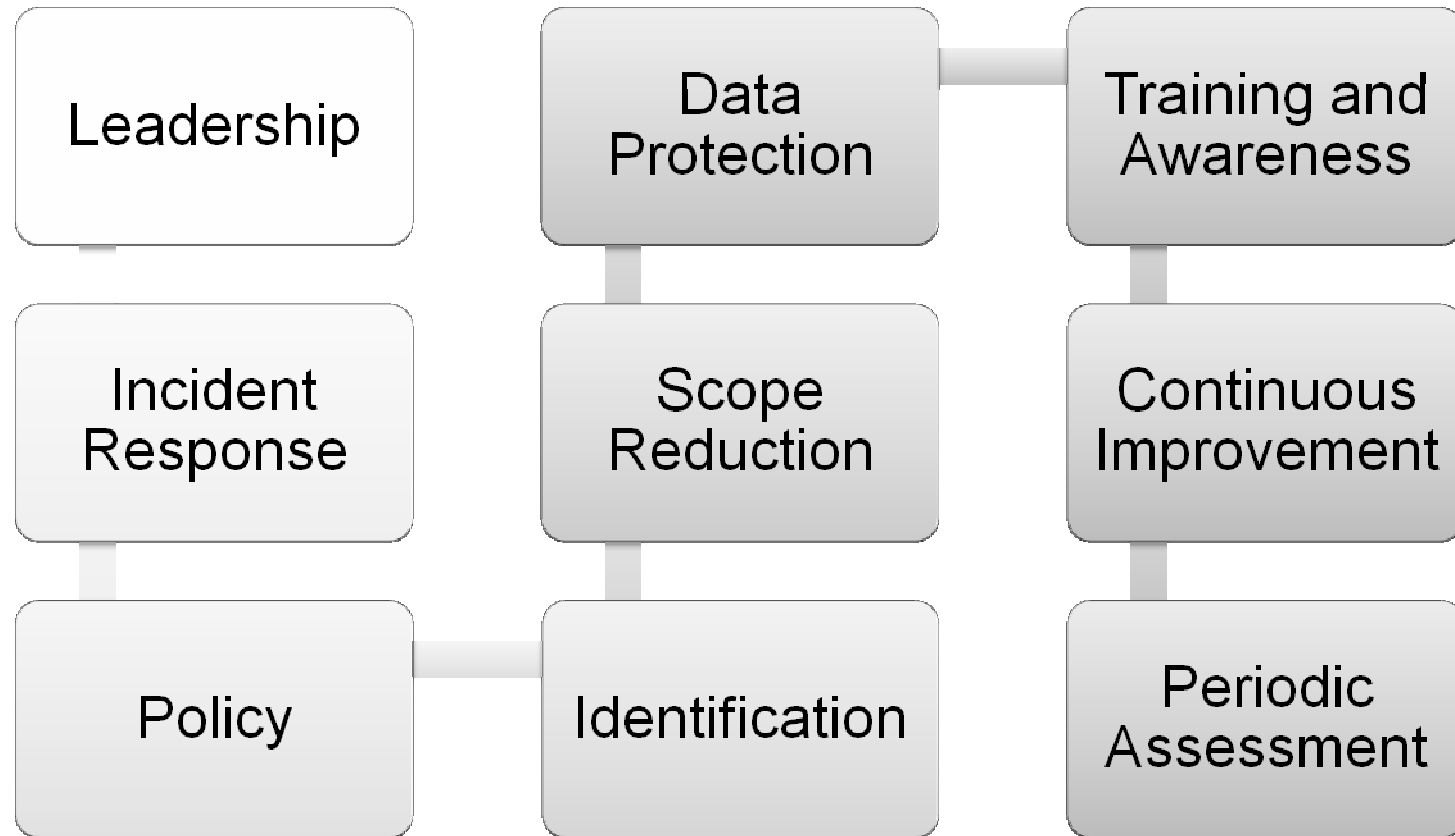
## Proactive

- Collaborative and transformational
- Know in advance what is really going on
- Fix before you fail
- Reduce risk
- Hard to justify, when nothing is burning

## Reactive

- Adversarial and Punitive
- Most commonly occur when something has gone wrong (Google, Facebook)
- Damage assessment and limitation
- Often publicly scrutinised
- Expensive

# Privacy Audit Lifecycle



# Privacy Leadership

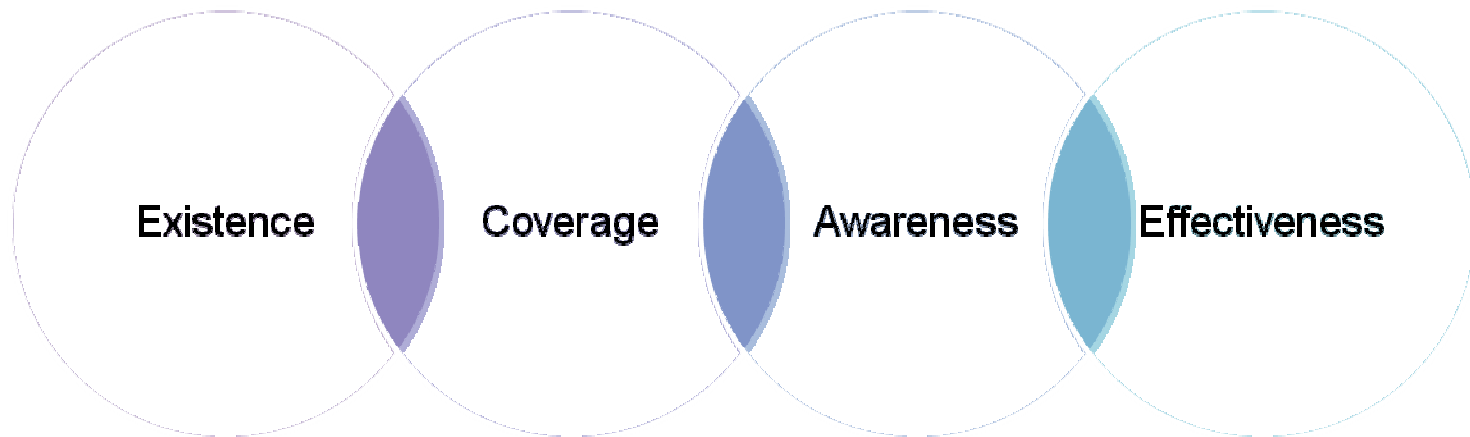
- Someone to own privacy for the organisation
- Governance groups, teams, steering committees – pick your poison
- Ensure the right representatives are on it
- Link to KPIs, create accountability
- Privacy needs steering



# Incident Response

- What will your organisation do in case of data loss?
- How much data needs to be lost for it to become critical?
- What is your policy for informing data owners?
- What are your legal and regulatory obligations in case of breach?
- Where in the world are you operating and will that change things?

# Privacy Policy



# Data Identification

- Know what you are collecting?
- How classified or sensitive is it?
- Where is your information coming from?
- Why are you collecting it\*?
- In what formats, in what quantities?

(\*think about active and passive collection)

# Data Flows and Stores



- Some data only every transits an organisation
- Some will enter and stay (whether we are conscious of it or not)\*

\*sometimes what we believe is happening is very different from what is actually happening

# Facing Facts

Belief



Reality



# Scope Reduction

## Identify

- Know what you are storing and where

## Prioritise

- Separate out the essentials

## Simplify

- Change your systems and processes to only store/collect/process essential data

## Secure

- Use industry best practice to secure essential data in transit, at rest and at disposal

## Remove

- Safely remove all unnecessary data in accordance with industry best practice

# Data Protection and Access

- How easy is it to access personal information?
- What controls are in place?
- Are they being enforced?
- Where are the audit trails and logs?
- How is data protected at rest (cryptography, access rights, account controls)?
- How is data protected in transit?

# Data Sharing

- Does the personal information get shared with 3<sup>rd</sup> parties?
- How much, for what reason and has the owner consented (what do the contracts say)?
- What is the third parties policy on privacy/audit?
- What would happen if your third party got breached?





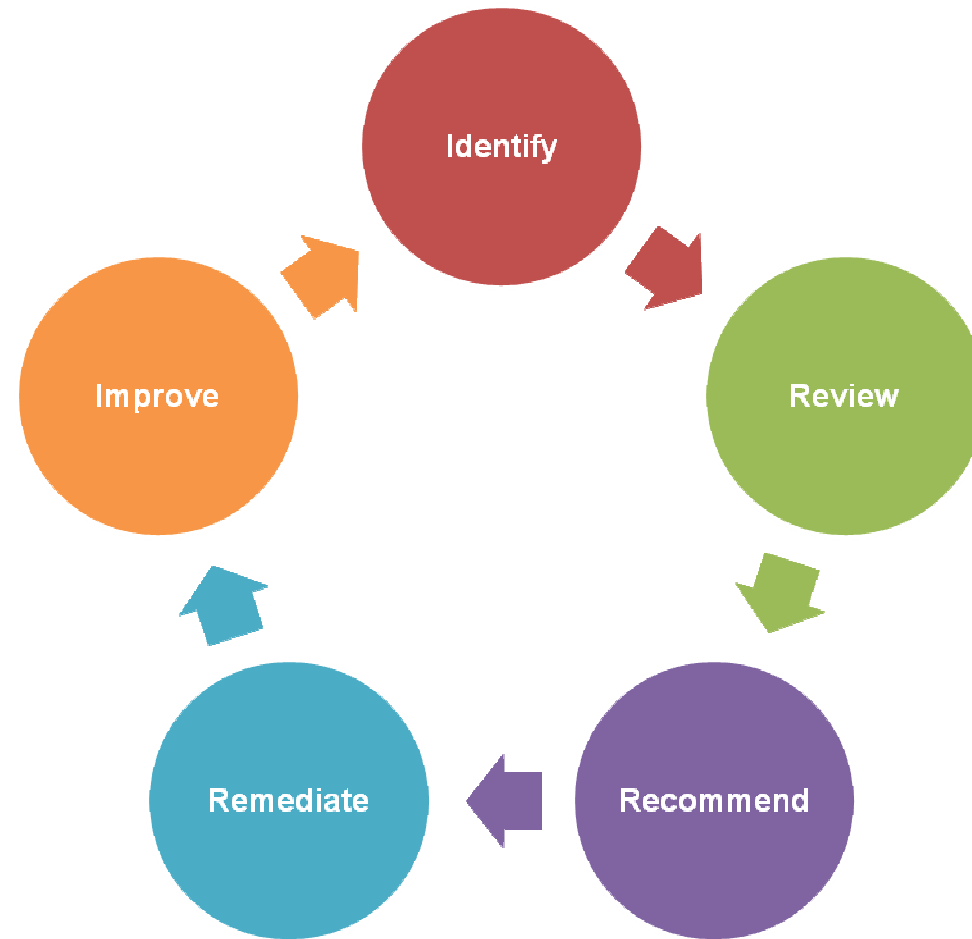
# Training and Awareness

- What training are staff given about handling personal information?
- How often are they trained?
- How can they seek help or ask questions?
- How can they report issues?
- Is the message consistent with the policy?
- Can you measure its effectiveness?

# Continuous Improvement



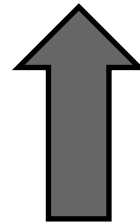
# Periodic Assessment



# Finding an Auditor

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“a new breed of investigator, auditor,  
records manager and electronic  
data protection specialist”



crikey that's quite the hybrid  
so don't be afraid to shop around

# Further Reading

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- <http://www.isaca.org/Knowledge-Center/Standards/Documents/Gx31PrivacyGuideline.pdf>
- IIA :GTAG 5 – Managing and Auditing Privacy Risks
- <http://www.legislation.govt.nz>

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# Any Questions

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